# SHRI VENKATESHWARA UNIVERSITY GAJRAULA



# Syllabus School of Commerce & Management Bachelor of Business Administration (BBA) 2019-20 onwards

Year: 3 Semesters: VI

S.N.	Subject	Subject	EVALUATION SCHEME								
	Code					SESSIONAL		ESE	Total	Credit	
				-	_	EXAMS					
			L	T	P	CT	TA	Total			
1.		Opt Any One		2	-						
	BBA-611	Strategic Management	5			20	10	30	70	100	6
		&Business Policy									
	BBA-612	International Trade		2	-						
			5			20	10	30	70	100	6
2		Opt Any One		2	-						
	BBA-613	Goods & Service Tax	5			20	10	30	70	100	6
	BBA-614	Fundamentals of E-		2							
		Commerce	5			20	10	30	70	100	6
3		Opt Any One		2	-						
	BBA-615	Health Care	5			20	10	30	70	100	6
	BBA-616	Corporate Social		2	1						
		Responsibility	5			20	10	30	70	100	6
		Total	15	6	-	60	30	90	210	300	18
4	BBA-617	Human Valves (Non-									
		CGPA)	1	2		20	10	30	70	100	2

# **Strategic Management & Business Policy**

# Learning objective:

The present course aims at familiarizing the participants with the concepts, tools and techniques of corporate strategic management so as to enable them to develop analytical and conceptual skills and the ability to look at the totality of situations. Class participation will be fundamental to the development of the skills of the students.

# **UNIT I (6 Sessions)**

Introduction, Strategic Management, Business Policy, Corporate Strategy, Basic Concept of Strategic Management, Mission, Vision, Objectives, Impact of globalization, Basic Model of Strategic Management, Strategic Decision Making.

# **UNIT II (8 Sessions)**

Impact of Internet and E-Commerce, Role of Strategic Management in Marketing, Finance, HR and Global Competitiveness.

Environmental Scanning, Industry Analysis, Competitive Intelligence ETOP Study, OCP, SAP Scanning,

# **UNIT III (10 Sessions)**

Corporate Analysis, Resource based approach, Value-Chain Approach, Scanning Functional Resources, Strategic Budget and Audit.

SWOT Analysis, TOWS Matrix, Various Corporate Strategies: Growth/ Expansion, Diversification, Stability, Retrenchment & Combination Strategy.

# **UNIT IV (8 Sessions)**

Process of Strategic Planning, Stages of corporate development, Corporate Restructuring, Mergers & Acquisitions, Strategic Alliances, Portfolio Analysis, Corporate Parenting, Functional Strategy, BCG Model, GE 9 Cell, Porters Model: 5 Force and Porters Diamond Model, Strategic Choice.

# UNIT V (8 Sessions)

Strategy Implementation through structure, through Human Resource Management: through values and ethics. Mc Kinsey's 7S Model, Organization Life Cycle, Management and Control, Activity based Costing, Strategic Information System. Case Study related to the Entire Syllabus.

# Learning Outcome

- 1. Understand the basic concepts and principles of strategic management analyse the internal and external environment of business
- 2.Develop and prepare organizational strategies that will be effective for the current business environment
- 3. Devise strategic approaches to managing a business successfully in a global context

# **Suggested Reading**

- **1.** Carpenter-Strategic Management(Pearson)
- 2. Kazmi A. Business Policy and Strategic Management (Tata Mc Graw Hill, 2<sup>nd</sup> Ed.)
- 3. Kachru Strategic Management: (Excel Books)
- 4. Cliff Bowman Business Policy and Strategy (Prentice Hall of India)
- 5. Trehan- Strategic Management (Wiley)

# **International Trade**

# Learning Objective

- 1. Knowledge: Basic and broad knowledge in international business environment, strategies and management. Ability to apply concepts, principles and theories to simple business situations.
- 2. Global Perspective: Awareness of the different thinking and viewpoints of diverse cultures.
- 3. Awareness of the global business environment and its impacts on businesses.
- **Unit I-** Basics of international trade: Basics of international trade, international trade theories, drivers of international trade, restraining forces, recent trends in world trade.
- **Unit II-** Foreign trade & economic growth: Foreign trade & economic growth, balance of trade, balance of payments, free trade, forms and restrictions.
- **Unit III-** International economic institutions: International economic institutions, IMF, World Bank, WTO (in brief), Regional economic groupings NAFTA, EU, ASEAN, SAARC.
- Recent trends in India's foreign trade: Recent treds in India's foreign trade, institutional infrastructure for export promotion in India, projects & consultancy exports.
- Unit V- India's Trade Policy: India's Trade policy, export assistance, marketing plan for exports.

# Learning Outcome

- 1. Explain the concepts in international business with respect to foreign trade/international business
- 2. Apply the current business phenomenon and to evaluate the global business environment in terms of economic, social and legal aspects

# Suggested Readings:

1. Varshney & Bhattacharya: International Marketing

# Goods & Service Tax

**Learning objective:** To give the students a general understanding of the GST law in the country and provide an insight into practical aspects of GST and equip them to become tax practitioners.

**Unit I** Introduction to Goods and Services Tax Introduction - Stages of Evolution of Goods and Services Tax - Methodology of GST – Subsuming of taxes- constitutional background - Benefits of implementing GST- Structure of GST- Central Goods and Services Tax - State Goods and Services Tax - UTGST - Integrated Goods and Services Tax - Important concepts and definitions under CGST Act and IGST ActGSTN - HSN Code - SAC code - GST council – Structure, Power and Functions.

**Unit II** Levy, Tax Collection and Reverse Charge Mechanism Levy and Collection of Tax -Rates of GST- Scope of Supply - Composite and Mixed Supplies ,E-commerce under GST regime- Liability to pay tax.

**Unit III** Input Tax Credit & Payment of GST Cascading Effect of Taxation- Benefits of Input Tax Credit-Manner of claiming input tax credit in different situations - Computation - Input service distribution - Computation - Recovery of Credit - Reversal of credit - Utilization of Input tax credit

**Unit IV** Registration, Returns and Accounts and Assessment Registration - Persons Liable for Registration - Compulsory Registration - Deemed Registration- Procedure For Registration - GSTIN - Amendment of Registration - Cancellation of Registration

# **Learning Outcomes**

1.To enable the student to learn the concepts indirect tax & GST from the Pre-GST period to post GST period.

2.To Understand the importance of Indirect Taxes(GST) in the India & global economy & its contribution to the economic development.

# **Suggested Readings:**

- 1) Indirect Taxes Vinod K Singania, Taxmann's Publications, New Delhi
- 2) Indirect Taxes H.C Mehrotra, Sahitya Bhavan Publications, New Delhi
- 3) Illustrated Guide to Goods and Service Tax- C A Rajat Mohan- Bharat Publications
- 4) All About GST- V S Datey- Taxmann Publications.
- 5) Beginner's Guide to GST- Dr Vandana Bangar and Dr Yogendra Bangar- Aadhya Prakashan Banagar
- 6) Bare Act CGST 7) Bare Act SGST 8) Bare Act IGST

#### **Fundamentals of E-Commerce**

# Learning Objective:

- 1. The fundamental principles of e-Business and e- Commerce and the role of Management,
- 2. The underlying used technologies with emphasis on Internet Technologies,
- 3. The application of tools and services to the development of small scale e-Commerce applications
- **Unit I-** E-Commerce: Introduction, meaning and concept; Needs and advantages of e-commerce; Traditional commerce; Types of E-Commerce, Basic requirements of E-Commerce.
- **Unit II-** Internet: Concept & evaluation, Characteristics of Internet: email, WWW. Ftp, telnet, Intranet & Extranet, Limitation of internet, Hardware & Software requirement of Internet, searches Engines.
- **Unit III-** Electronic Payment Systems: E-Cash, e-cheque, credit cards, debit cards, smart cards, E-Banking, Manufacturing information systems.
- **Unit IV-** EDI introduction, networking infrastructure of EDI, Functions & Components of EDI File types of EDI.
- **Unit V-** Security issues of e-commerce: Firewall, E-locking, Encryption; Cyber laws- aims salient provisions; PKI (Public key infrastructure)

# Learning Outcome

- 1. Recognize the impact of Information and Communication technologies, especially of the Internet in business operations.
- 2. Recognize the fundamental principles of e-Business and e-Commerce.
- 3. Distinguish the role of Management in the context of e-Business and e-Commerce.
- 4. Explain the added value, risks and barriers in the adoption of e-Business and e-Commerce.
- 5. Examine applications of e-Commerce in relation to the applied strategic.

# **Reference Books:**

- 1. Frontiers of E-Commerce Ravi Kalkota, TMH
- 2. O, Brien J Management Information System, TMH
- 3. Oberoi, Sundeep E-Security and You, TMH
- 4. Young, Margret Levine The complete reference to Internet, TMH

Learning Objective: Health care administration is a profession that deals with the provision of leadership, guidance and management in health systems. With many health facilities putting professionals with advanced degrees in health care administration into top leadership positions, the pressure to deliver quality services is increasing, the Bureau of Labor Statistics reports.

**Unit-1** Concept of Health and Disease Concept of health & disease and well being. Natural history of disease and role of hospitals to offer various levels of care Prevention aspect of diseases Dynamics of disease transmission Changing pattern of diseases Concept of health indicators

**Unit-2** Demography & Vital Statistics Demography – its concept Vital events of life & its impact on demography Significance and recording of vital statistics Census & its impact on health policy, Health scenario of India- past, present and future Population policy National Health Policy & Inter-sectoral Co-ordination, National Five year plans

**Unit-3** National Health Programme Background objectives, action plan, targets, operations,. Health planning in India including various committees Centre, State, District and Block level structures and local bodies and Panchayati Raj Organisation and functions of community health centres and Primary Health Centres (PHCs). Health Manpower, Primary Health care and concept, Alternative systems of medicine, like Ayurveda, Homeopathy, etc. Holistic Approach Non-Governmental Organisations (NGOs) and Private Voluntary Organisations (PVOs). Unorganized Sector.

**Unit-4** Healthcare of the Community Healthcare delivery system in India at Primary, Secondary and Tertiary Care Indigenous system of medicine in India Community participation in healthcare delivery system Health system in developed countries.

**Unit-5** Effects of Globalization in Health care Concept of Corporate Hospital in developing countries Infrastructure and lay out of an ideal corporate hospital Functioning of modern hospitals & changing need of patients Hospitality in Hospital Care

# Learning Outcome:

- Explain and compare the organizational elements, structure, performance, terminology, and delivery modalities for U.S. and global healthcare systems.
- Analyze the structure and interdependence of healthcare system elements and issues using critical thinking to formulate innovative system designs that improve healthcare delivery.

# Suggested reading:

Textbook of Preventive & Social Medicine- Dr. K. Park Textbook of community medicine: V. K. Mahajan Population studies – Asha Bhendre

# **Corporate Social Responsibility**

Course Objectives: This course will enable students to understand the rationale behind CSR and sustainability. This course takes students through an evaluation of risks and potential impacts in decision making, enabling them to recognize the links between the success of an organization and the well-being of a community/society.

**Unit I:** Introduction to CSR: Meaning & Definition of CSR, History & evolution of CSR. Concept of Charity, Corporate philanthropy, Corporate Citizenship, CSR-an overlapping concept. Concept of sustainability & Stakeholder Management.

**Unit II:** Sustainable Business; relation between CSR and Corporate governance; environmental aspect of CSR; Chronological evolution of CSR in India; models of CSR in India.

**Unit III:** International framework for corporate social Responsibility, Millennium Development goals, Sustainable development goals, human rights.

**Unit IV:** Review current trends and opportunities in CSR.CSR as a Strategic Business tool for Sustainable development.

# Learning Outcomes:

- Understand and demonstrate the intrinsic interdependence between Corporate Social Responsibility (CSR), Corporate Governance
- Understand, analyze, rationalize (defend) and formulate CSR mandates for companies.

# **Reference Books:**

- 1. Corporate Social Responsibility: An Ethical Approach Mark S. Schwartz
- 2. The World Guide to CSR Wayne Visser and Nick Tolhurst
- 3. Innovative CSR by Lelouche, Idowu and Filho
- 4. Corporate Social Responsibility in India Sanjay K Agarwal

#### **Human Values**

# Learning Objectives:

- 1. To help students distinguish between values and skills, and understand the need, basic guidelines, content and process of value education.
- 2. To help students initiate a process of dialog within themselves to know what they 'really want to be' in their life and profession
- 3. To help students understand the meaning of happiness and prosperity for a human being.

#### UNIT-1

Course Introduction - Need, Basic Guidelines, Content and Process for Value Education Understanding the need, basic guidelines, content and process for Value Education, Self-xploration—what is it? - its content and process; 'Natural Acceptance' and Experiential Validation—as the mechanism for self exploration, continuous Happiness and Prosperity—A look at basic Human Aspirations, Right understanding, Relationship and Physical Facilities—the basic requirements

For fulfillment of aspirations of every human being

# **UNIT-2**

Understanding Harmony in the Human Being - Harmony in Myself Understanding human being as a co-existence of the sentient 'I' and the material 'Body', Understanding the needs of Self ('I') and 'Body' - Sukh and Suvidha, Understanding the Body as an instrument of 'I' (I being the doer, seer and enjoyer), Understanding the characteristics and activities of 'I' and harmony in 'I', Understanding the harmony of I with the Body: Sanyam and Swasthya; correct appraisal of Physical needs, meaning of Prosperity in detail Programs to ensure Sanyam and Swasthya.

UNIT-3

Understanding Harmony in the Family and Society- Harmony in Human-Human RelationshipUnderstanding harmony in the Family- the basic unit of human interaction, Understanding values in human-human relationship; meaning of Nyaya and program for its fulfillment to ensure Ubhay-tripti; Trust (Vishwas) and Respect (Samman) as the foundational values of relationship, Understanding the meaning of Vishwas; Difference between intention and competence, Understanding themeaning of Samman, Difference between respect and differentiation; the other salient values in relationship, Understanding the harmony in the society (society being an extension of family): Samadhan, Samridhi, Abhay, Sah-astitva as comprehensive Human Goals, Visualizing a universal harmonious order in society- Undivided Society (AkhandSamaj), Universal Order (SarvabhaumVyawastha )-from family to world family!

UNIT-4 Understanding Harmony in the Nature and Existence - Whole existence as Co-existenceUnderstanding the harmony in the Nature, Interconnectedness and mutual fulfillment mong the four orders of nature- recyclability and self-regulation in nature, Understanding Existence as o-existence (Sah-astitva) of mutually interacting units in all-pervasive space, Holistic perception of harmony at all levels of existence.

# Learning Outcome:

- 1. Understand the significance of value inputs in a classroom, distinguish between values and skills, understand the need, basic guidelines, content and process of value education, explore the meaning of happiness and prosperity and do a correct appraisal of the current scenario in the society
- 2. Distinguish between the Self and the Body, understand the meaning of Harmony in the Self the Co-existence of Self and Body.
- 3. Understand the value of harmonious relationship based on trust, respect and other naturally acceptable feelings in human-human relationships and explore their role in ensuring a harmonious society

# **Reference Books:**

Behrens III, 1972, Limits to Growth – Club of Rome's report, Universe Books.

A Naorai 1998 Ieevan Vidva Ek Parichav Divva Path Sansthan Amarkantak.

P L Dhar, RR Gaur, 1990, Science and Humanism, Commonwealth Publishers.

A N Tripathy, 2003, Human Values, New Age International Publishers.